

Garcia, Michael

From: Garcia, Michael
Sent: Wednesday, April 1, 2020 1:45 PM
To: Garcia, Michael
Subject: FW: Questions-Item 4D Consideration of Recommendation from Report of the Review of Fleet Replacement & Management Practices

Importance: High

Hello Directors – I am forwarding the request to you per Director Calderon-Scott's request.

Thank you,
Michael

From: Josie L. Calderon-Scott <>
Sent: Wednesday, April 1, 2020 11:50 AM
To: Berge, Tish <tberge@sweetwater.org>
Cc: Perez, Ligia <lperez@sweetwater.org>
Subject: RE: Questions-Item 4D Consideration of Recommendation from Report of the Review of Fleet Replacement & Management Practices
Importance: High

Thank you for your response. I would appreciate it if you could: 1) forward this email to the other committee members prior to the meeting today, 2) having verbal responses to as many of these questions staff can muster for the meeting today, and 3) have written responses for the entire Board in advance of the April 8, 2020 board meeting. I disagree that this effort would entail substantial staff time and potential costs, particularly since it entails best practices that should have already occurred.

Josie

From: Berge, Tish [<mailto:tberge@sweetwater.org>]
Sent: Wednesday, April 1, 2020 9:59 AM
To: 'Josie L. Calderon-Scott'
Cc: Perez, Ligia; Berge, Tish
Subject: RE: Questions-Item 4D Consideration of Recommendation from Report of the Review of Fleet Replacement & Management Practices

Thank you Director Calderon-Scott,

I have shared your questions with staff and we look forward to the meeting with the committee today.

We would be happy to compile the analyses you requested and respond in writing. Since fulfilling this request would entail substantial staff time and potential costs, such a request would need to be channeled through the Board for direction.

Regards, Tish

Tish Berge
General Manager
Sweetwater Authority

From: Josie L. Calderon-Scott < >
Sent: Tuesday, March 31, 2020 8:49 PM
To: Berge, Tish <tberge@sweetwater.org>
Cc: Perez, Ligia <lperez@sweetwater.org>
Subject: Questions-Item 4D Consideration of Recommendation from Report of the Review of Fleet Replacement & Management Practices

Dear General Manager Berge,

I strongly suggest you provide a response to the following questions in advance of the Operations Committee meeting. Some of these questions have been asked by me and others over time, and some more recently at the last Operations meeting, However the responses have been unclear if at all, and it would be beneficial to have them provided again. Having these answers as well as any others that come up at the meeting will, in my opinion, be beneficial for the committee to make an informed recommendation to the Board:

- ? What does Staff agree with and disagree with the Consultant's study and recommendations?
- ? What are the steps to implement its recommendation? Include what is needed in terms of software, change in best management practices, etc., so the committee understands what changes are proposed. The interest here is capital costs and number of vehicles; understanding the changes in staff practices; and tools needed. For example, does SWA have to buy any of Mercury's software?
- ? Staff provided some level of existing vehicle data to the consultant. Please characterize the reliability and/or availability of the data provided and what assumptions did the consultants have to make, if any, because of a lack of credible and/or available data?
- ? Page 15 of the report, last sentence on the page, states "However, annual vehicle capital costs would be higher under the optimal replacement cycle, meaning that the aggregate net cost saving would be lower than this amount." Please quantify this number, the lower cost saving number.
- ? The report notes that the objectives of the study did not include an evaluation of outsourcing the management of the fleet. Please explain why the consultant did not provide this.
- ? The report states regarding Preventative Maintenance, this should, of course, be accomplished at a competitive cost ... Does this imply outsourcing? What is "competitive cost" really mean here?
- ? One takeaway for me was the record keeping system appears to be minimal and/or has missing items. This is found on page 37 of the report, second paragraph. There are other items addressed in pages 37 – 53 where the consultant provides a rating score. Some items were rated 2 of 5. So, assuming staff agrees with these statements please select 2 or 3 of those items and describe what has to change and what must be done to implement these.

Thank you in advance for providing us with this essential information that by now should be readily available. By getting your written responses in advance our meeting should go much smoother.

Josie